



## **Woking Borough Council's approach to monitoring and delivery with particular emphasis on infrastructure delivery**

February 2012



**Produced by the Planning Policy Team**

**For further information please contact:**

**Planning Policy, Woking Borough Council, Civic Offices, Gloucester Square, Woking, Surrey, GU21 6YL.**

**Tel: 01483 743871. Email: [planning.policy@woking.gov.uk](mailto:planning.policy@woking.gov.uk)**

## **How the Core Strategy addresses matters of monitoring and delivery, particularly with issues of infrastructure in mind**

### **The Core Strategy's Overall approach to monitoring and delivery**

The Core Strategy's overall approach to monitoring and delivery is set out in Section 6 (paragraph 6.1 – 6.21) of the Core Strategy Publication Document. Furthermore, each policy includes a section on delivery strategy, monitoring and review. The indicators by which each policy will be measured against are listed under each policy. The indicators have direct relevance to the objectives that the policies are seeking to achieve. This provides a sound framework for monitoring the performance and effectiveness of the policies against their desired objectives.

The Council is committed to ensure that monitoring the performance and effects of the Core Strategy will be integral to its delivery. In this regard, it is committed prepare Annual Monitoring Reports (AMR) to be based on the period 1 April to 31 March. The AMR will be published on the website for public information and scrutiny.

The Core Strategy will be delivered by the public sector, the private sector and the voluntary sector. Paragraph 6.2 of the Core Strategy elaborates on this. In particular, paragraph 6.8 to 6.9 of the Core Strategy stresses the importance of developer contributions towards the delivery of the Core Strategy and the guidelines by which it will apply.

Partnership working will be central to the delivery of the Core Strategy and the Council takes a very proactive approach in working with its partners to deliver its priorities. Paragraph 6.15 of the Core Strategy deals with partnership working. The Council has established a number of arms length delivery companies with its partners to help deliver its priorities and the provisions of the Core Strategy such as carbon reduction, retail/economic development and the provision of affordable housing. In setting up the Thamesway Group, the council took a long term view on investment in infrastructure, which will also provide a significant platform for the delivery of the key elements of the Core Strategy. For example, Policy CS22 requires development to be linked to the existing network of CHPs where relevant. This network of CHPs is infrastructure that the Council have laid to help minimise the impacts of development on climate change and reduce carbon emissions. The extent of the Council's proactivity to work in partnership to ensure the delivery of its priorities is demonstrated by the following group of companies that it has set up for this purpose: Thamesway limited, which is wholly owned by Woking Borough Council comprises the following companies:

- Thamesway energy limited – a joint venture which is 90% owned by Thamesway limited and 10 by Xergi limited. The company builds, finance and operate combined heat and power and renewable energy in Woking;
- Woking Borough Homes – Whole owned by Thamewey limited (Woking Borough Council). It is established to buy, build and refurbish houses for use as affordable homes to rent or part buy.
- ECSC limited – Wholly owned by Thamesway limited. It is established to provide consultancy and advice services to residents and business;
- Thamesway Development Limited – It is established as a wholly owned subsidiary of Thamesway Limited to undertake commercial developments in the Borough of Woking either directly or in joint partnership with others. Its portfolio includes Wolsey Place Shopping Centre;
- Xergi Services Limited – has been established to provide engineering and maintenance services for Thamesway Energy Limited operations;
- Rutland (Woking) Limited – Joint Venture Company owned 50% by Thamesway Development Limited and 50% by Rutland Properties Limited. The objective is to identify, acquire and develop sites in the Borough;

- Thameswey Solar Limited – Wholly owned by Thameswey Limited. It is established to purchase and install photovoltaic panels on sites in and around the Borough.

The Council is also proactive in investing to improve the general environment and landscape of the Town Centre to attract investment and there is on-going programme to improve the landscape of the Centre.

The Council has a primary role for enabling and determining the suitability of development proposals through the development management process. It will exercise this responsibility proactively to ensure that all required standards of the Core Strategy are adequately delivered. Paragraph 6.6 to 6.7 sets out how this will be achieved.

The Core Strategy does not sit in isolation. There are a number of other policies and strategies of the Council that will complement the delivery of the Core Strategy. A detail list is set out in Paragraph 6.14 of the Core Strategy.

The Council will draw the Inspector's attention to the fact that the growth proposals of the Core Strategy are underpinned by robust evidence base to justify their delivery. A typical example is the delivery of housing in the Borough. The Strategic Housing Land Availability Assessment is carried out based on best practice and provides adequate justification that the housing trajectory (page 67 of Core Strategy Publication Document) can be delivered. The same approach applies to retail, office and warehouse development. Through this process, landowners and developers have expressed their commitment to bring forward sites to ensure the delivery of housing in the area in line with the housing trajectory of the Core Strategy.

An integral part of the Core Strategy's approach to monitoring and delivery is consideration of risk and contingencies to address any uncertainties. The steps identified to deal with uncertainties are comprehensive and wide-ranging. Details of this are set out in paragraph 6.20 of the Core Strategy Publication Document.

The above provides the Core Strategy's general approach to the monitoring and delivery of its requirements. The Council is satisfied that there is sufficient basis to ensure a comprehensive delivery of the Core Strategy and an inbuilt monitoring mechanism to enable an action to be taken if the objectives are not being achieved in a timely manner. The actions identified to address any risks are also adequate to overcome any uncertainties to ensure the delivery of the Core Strategy.

The Inspector has asked for how the Core Strategy addresses monitoring and delivery with particular reference to **issues of infrastructure**. This is specifically addressed below. This is addressed in such a manner that it can be detached as a separate document in its own right.



# **Local Development Framework**

## **Schedule of Infrastructure Delivery Requirements**

**February 2012**

**Produced by the Planning Policy Team.  
For further information please contact:  
Planning Policy, Woking Borough Council, Civic Offices, Gloucester Square, Woking,  
Surrey, GU21 6YL.  
Tel: 01483 743871. Email: [planning.policy@woking.gov.uk](mailto:planning.policy@woking.gov.uk)**

## Status of this document

This document is Woking Borough Council's Schedule of Infrastructure Delivery Requirements. It is supplementary to the Infrastructure Capacity Study and Delivery Plan (IDP) which was published alongside the Core Strategy Publication Document, and should be read in conjunction with those documents.

The Schedule has been developed drawing on the information contained within the IDP and additional/ updated information that has become available as a result of consultation on the IDP and Core Strategy, as well as continued engagement with infrastructure service providers.

## Key to schedule

For ease of presentation, some elements in the Schedule have been 'coded', as set out below:

### Delivery requirement

The Council recognises that whilst securing the delivery of all infrastructure items is desirable, prioritisation may be required particularly at the development control stage on applications for development proposed in the Core Strategy to reflect development viability, availability of public sector funding sources and service priorities at that time. Each infrastructure item has therefore been categorised, depending on the importance of that item to the delivery of the Core Strategy and the level of risk it poses to the delivery of the Core Strategy.

Infrastructure items identified as **Critical (C)** are those for which it is essential they are in place upfront in order for development to commence, e.g. some utilities.

Infrastructure items identified as **Essential (E)** are those which are considered necessary to meet the needs of the development proposed, but where the precise timing and phasing is less critical and development can commence ahead of its provision, e.g. schools and primary health care.

Infrastructure items identified as **Preferred (P)** are those required in order to build sustainable communities. Timing and phasing is not critical over the plan period, e.g. libraries, green infrastructure, youth provision.

### Risk of non-delivery

The IDP and following schedule also includes an assessment of the likely risk of infrastructure items not proceeding. The definitions of risk used in the IDP are:

**High** - Infrastructure requirements are identified but there is no clear mechanism at present to secure funding. Planning and/or other consents are required to secure delivery. The likelihood of consents being granted is uncertain.

**Medium** - Infrastructure requirements are identified and there is a clear mechanism identified to secure funding. Planning /and or other consents may be required to secure delivery. There is a strong likelihood that consents would be granted.

**Low** - Infrastructure requirements are identified, costs are known and funding is secured or a robust mechanism identified to secure funding. No other planning or consents are required, and/or there is a statutory duty to provide the required infrastructure in step with development.

## Monitoring delivery

It is proposed that the Infrastructure Requirements Delivery Schedule will be monitored and updated annually as part of the Annual Monitoring Report (AMR) process.

Through the development of the Core Strategy and its evidence base, the Council has developed good relationships with infrastructure service providers. These relationships will continue to develop in order to ensure effective monitoring and delivery of infrastructure requirements. Specifically, work will begin on the Site Allocations DPD and the Community Infrastructure Levy in summer 2012, which will provide an opportunity to fine tune the information contained within the IDP and the Schedule. In addition to this, the Planning Policy Manager has a regular seat and agenda item at the quarterly meetings of the Woking Partnership<sup>1</sup>, which provides an essential arena for discussion of infrastructure delivery with a number of the key infrastructure service providers.

## Glossary

CIL – Community Infrastructure Levy  
DfE – Department for Education  
HCA – Homes and Communities Agency  
HCPS – Horsell Common Preservation Society  
IP – Council Investment Programme  
LSTF – Local Sustainable Transport Fund  
LTP3 – Local Transport Plan 3  
MDS – Major Developed Site in the Green Belt  
S106 – s106 planning obligations  
SCC – Surrey County Council  
SECAMB – South East Coast Ambulance Service  
STW – Sewage Treatment Works  
SWT – South West Trains  
WBC – Woking Borough Council

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<sup>1</sup> Woking's joint Local Strategic Partnership and Crime and Disorder Reduction Partnership

## Schedule of Infrastructure Delivery Requirements

<b>Transport and accessibility</b>											
Project Location	and	Delivery Requirement			Lead delivery organisation	Estimated cost	Funding sources	Dependencies	Primary Core Strategy objectives and policies	Risk (High/Medium/Low)	Contingency/ Other comments
		Short-term 2010 - 2016	Medium – Long-term 2017 - 2027	Critical/ Essential/ Preferred							
<b>Woking Local Sustainable Transport Fund (LSTF) schemes<sup>2</sup></b>											
Summary of transport measures to support growth in Woking Borough, as set out in the SCC/ WBC LSTF bid which have funding sources identified:											
<u>Central Woking</u>											
<ul style="list-style-type: none"> <li>• Transport interchange hub based at Woking rail station – includes piazza, bus interchange, taxi rank, 'kiss and ride' (Est. £1m), Secure cycle parking (Est. £0.2m), Improvements to bus interchange south side of station (Est. £1.5m). 0 – 5 years.</li> <li>• Pedestrian/ Cycle tunnels through Victoria Arch – options to be developed for one vs. two tunnels and improvements to approach roads (£8-10m). 6 – 10years.</li> <li>• Suite of cycle and pedestrian improvements in and on approach to town centre and interchange hub (Est. 1m). 0 – 10 years.</li> <li>• Upgrade urban traffic control system for central Woking A320 corridor (Est. £0.5m). 6 – 10 years.</li> </ul>											
<u>Maybury and Sheerwater</u>											
<ul style="list-style-type: none"> <li>• Sheerwater access road via Monument Way East (option to link to Monument Way West) (Est. £3-5m). 0 – 5 years.</li> <li>• Devonshire Avenue/ Albert Drive junction improvements (Est. £0.3m). 6 – 10 years.</li> <li>• Complementary improvements to public transport, cycle, walking and public realm (Est. £1-2m). 6 – 10 years.</li> </ul>											
<u>West Byfleet and A245 Corridor</u>											
<ul style="list-style-type: none"> <li>• A245 corridor improvements, including cycle routes, improved junctions, pedestrian crossings (Est. £2m). 0 – 5 years.</li> <li>• Improve the one-way system in West Byfleet, including routeing of buses, bus stop locations and pedestrian and cycle access.</li> </ul>											
<u>Brookwood, Knaphill and St. Johns</u>											
<ul style="list-style-type: none"> <li>• Minor local area road safety and accessibility schemes, including shared use cycle route adjacent to A322 Redding Way – Basingstoke Canal (Est. £1-2m). 0 – 5 years</li> </ul>											
<u>A320 Corridor north of Woking</u>											
<ul style="list-style-type: none"> <li>• Improvements from town centre to six cross roads roundabout (Est. £1-5m). 6 – 15 years.</li> </ul>											
<b>Bus</b>											
No additional services identified, notwithstanding any changes proposed as part of SCC Bus Review consultations.											
Proposals for Intelligent Bus Priority systems, Development of multi-modal transport access points, Bus priority and corridor improvements, and Real Time Information Upgrades are being considered as part of the LSTF bid.											
<b>Rail</b>											

<sup>2</sup> Full details of transport infrastructure measures can be found on the Council's webpage: <http://www.woking.gov.uk/planning/policy/ldfresearch>

<b>Transport and accessibility</b>										
On-going small-scale improvements to Woking station, e.g. new staircase	ü		E	SWT, National Rail	Unknown	SWT, National Rail		OBJ10, CS2, CS18	Medium	
Significant works to improve capacity at Woking station		ü	E	SWT, National Rail	>£30m	SWT, National Rail	Funding not likely to be available until 2020	OBJ10, CS2, CS18	Medium	
<b>Parking</b>										
Replacement/ re-modelling of Brewery Road Car Park, Town Centre	ü		E	WBC, Private developer	TBC	Private developer	WWF HQ development of site	OBJ10, CS2, CS18	Low	

<b>Education</b>										
Project Location and	Delivery Requirement			Lead delivery organisation	Estimated cost	Funding sources	Dependencies	Primary Core Strategy policy/ objective	Risk (High/Medium/Low)	Contingency/ Other comments
	Short-term 2010 - 2016	Medium – Long-term 2017 - 2027	Critical/ Essential/ Preferred							
<b>Early years</b>										
Provision for an additional 156 children (to 2021), TBC	ü	ü	E	SCC	£1.563m (2011–21)	DfE, SCC, CIL/ S106		OBJ9, CS16, CS19	Medium	
Rationalisation of Children's Centre provision, TBC <sup>3</sup>	ü		P	SCC	TBC	DfE, SCC, CIL/ S106		OBJ9, OBJ13, CS16, CS19	Low	
<b>Primary schools<sup>4</sup> (2010 – 2021)</b>										
Kingfield School, 1fe primary from an infant school	Extensions currently being built		E	SCC	TBC <sup>5</sup>	DfE, SCC, CIL/ S106		OBJ9, CS16, CS19	Low	
Maybury Schools – 1fe primary school from infant school	Extensions currently being built		E	SCC		DfE, SCC, CIL/ S106		OBJ9, CS16, CS19	Low	
Beaufort, 2fe primary school	ü		E	SCC		DfE, SCC, CIL/ S106	Building works required 2014	OBJ9, CS16, CS19	Low	
Westfield primary – 1 additional fe	ü		E	SCC		DfE, SCC, CIL/ S106	Subject to re-location of Surrey Arts	OBJ9, CS16, CS19	Low	

<sup>3</sup> DfE Funding not guaranteed after March 2014

<sup>4</sup> Where 1 form of entry (fe) = 30 pupils. 1 form of entry = 7 classrooms in the primary setting.

<sup>5</sup> Woking total share of education funding gap 2011/12 – 2012/13 = £4.539m

<b>Education</b>										
Goldsworth primary – 1 additional fe	ü		E	SCC		DfE, SCC, CIL/ S106		OBJ9, CS16, CS19	Low	
St Dunstans primary – 1 additional fe	ü		E	SCC		DfE, SCC, CIL/ S106		OBJ9, CS16, CS19	Low	
Additional forms of entry likely post 2021, TBC		Post 2021	E	SCC		DfE, SCC, CIL/ S106		OBJ9, CS16, CS19	Medium	
<b>Secondary schools</b>										
Capacity for 2 additional forms of entry, Bishop David Brown school	ü		E	SCC		DfE, SCC, CIL/ S106		OBJ9, CS5, CS16, CS19	Low	
3 additional forms of entry, TBC Woking schools	ü	ü	E	SCC		DfE, SCC, CIL/ S106		OBJ9, CS16, CS19	Medium	
<b>Further and higher education</b>										
Sports provision, Woking College	ü		P	Woking College	TBC	TBC	Progress of discussions regarding potential re-location to town centre location.	OBJ9, CS16, CS17, CS19	Low	
Re-location of Woking College		ü	P	Woking College, DfE	TBC	TBC	Identification of suitable site	OBJ1, OBJ9, CS2, CS16, CS19	High	

<b>Health</b>											
Project Location	and	Delivery Requirement			Lead delivery organisation	Estimated cost	Funding sources	Dependencies	Primary Core Strategy policy/ objective	Risk (High/Medium/Low)	Contingency/ Other comments
		Short-term 2010 - 2016	Medium – Long-term 2017 - 2027	Critical/ Essential/ Preferred							
<b>GPs</b>											
Additional GP provision likely.		ü	E	Surrey PCT/ GP Consortia	TBC	TBC	Current uncertainties regarding implications of healthcare reform.	OBJ9, CS1, CS19	Medium		
Improvements to Sheerwater surgery, potential for 'community health hub'		ü	P	Surrey PCT/ GP Consortia, SCC, WBC	TBC	TBC	Current uncertainties regarding implications of healthcare reform.	OBJ9, CS1, CS19	Medium		
<b>Hospitals</b>											
Extension of provision and services, Woking Community Hospital		ü	P	NHS Surrey	TBC	TBC	Current uncertainties regarding implications of healthcare reform.	OBJ9, CS1, CS19	High		
<b>Ambulance services</b>											
Re-configuration of ambulance estate		ü	P	SECAMB	TBC	NHS		OBJ9, CS1, CS18, CS19			

<b>Social and community</b>										
Project Location and	Delivery Requirement			Lead delivery organisation	Estimated cost	Funding sources	Dependencies	Primary Core Strategy policy/ objective	Risk (High/Medium/Low)	Contingency/ Other comments
	Short-term 2010 - 2016	Medium – Long-term 2017 - 2027	Critical/ Essential/ Preferred							
<b>Supported accommodation</b>										
Provision of a new Extra Care Sheltered Housing scheme, TBC	ü		E	SCC, WBC, private investment	TBC	HCA grant, SCC, private investment	Identification of suitable site. Identification of provider.	OBJ3, OBJ9, CS10, 11,12,13	Medium	
Provision of specialist accommodation for vulnerable young people.	24 units at Grove Court provided Feb 11	ü	E	WBC, Woking YPOD (YMCA)	TBC	HCA grant, SCC, private investment		OBJ3, OBJ9, CS10, 11,12,13	Low	
Provision of 'move on' accommodation for those with support needs.	12 units will be provided at the Moor Lane devt.	ü	E	SCC	TBC	HCA grant, SCC, private investment		OBJ3, OBJ9, CS10, 11,12,13	Low	Additional units likely to be required in later stages of the plan period.
Increase % of units specifically designed for those with disabilities	At least 5 units to be provided at the Moor Lane devt	ü	E	WBC, private developers	TBC	HCA grant, SCC, private investment		OBJ3, OBJ9, CS10, 11,12,13	Low	
<b>Community facilities</b>										
Development of neighbourhood skills centres within the Borough's youth clubs	ü		P	SCC	TBC	SCC	Dependent on progress/ success of SCC 'Fit for the Future' pilots taking place in other Surrey local authorities.	OBJ9, CS19	Low	
Development of a Community Health	ü		P	SCC, WBC, Surrey PCT	TBC	TBC	Partnership arrangements,	OBJ9, OBJ13,	Medium	

<b>Social and community</b>										
Hub in Sheerwater							feasibility study.	CS5, CS19		
Re-provision of Centre for Community in Byfleet	ü		P	WBC	TBC	WBC, TBC		OBJ9, CS2, CS19	Medium	
Expansion and improvements to the Borough's Centres for the Community – The Vyne and Moorcroft	ü	ü	P	WBC	TBC	WBC, TBC		OBJ9, CS19	Low	
<b>Indoor sports</b>										
Programme of improvements to Woking Leisure Centre and Pool in the Park to increase capacity	ü	ü	P	Freedom Leisure Ltd <sup>6</sup>	TBC	Freedom Leisure Ltd		OBJ9, CS19	Low	Includes new 3G pitches, increased gym space and ancillary facilities, e.g. café and crèche
<b>Public Realm</b>										
Improvements to town centre public realm/ civic spaces	ü	ü	E	WBC, private investors	TBC	WBC, private investors			Low	Works underway as part of town centre redevelopments
Provision of new public art <sup>7</sup>	ü	ü	P	WBC, private investors	TBC	WBC, private investors	Dependant on type/ nature/ location of development.		Low	

<sup>6</sup> Woking Leisure Centre and Pool in the Park managed by Freedom Leisure Ltd since December 2011 for a period of 10 years.

<sup>7</sup> Details of this are set out in the IDP and the Council's Public Art Strategy.

<b>Public services</b>										
Project and Location	Delivery Requirement			Lead delivery organisation	Estimated cost	Funding sources	Dependencies	Primary Core Strategy policy/objective	Risk (High/Medium/Low)	Contingency/Other comments
	Short-term 2010 - 2016	Medium – Long-term 2017 - 2027	Critical/ Essential/ Preferred							
<b>Waste</b>										
Redevelopment of Martyrs Lane tip	Completed 2011		E	SCC		SCC		OBJ6, OBJ9,	Low	
Rationalisation of 'bring sites'	ú		P	SCC, WBC	TBC	SCC, WBC		OBJ6, OBJ9,	Low	As set out in the Surrey Waste Strategy
Potential need for a new waste management facility		ú	E	SCC, WBC	TBC	SCC			Medium	Sites are already identified in the Surrey Waste Plan
<b>Libraries</b>										
Re-provision of library space in Woking Town Centre	Work has started		E	SCC, WBC, private investor	TBC	SCC, WBC, private investor		OBH1, OBJ9, OBJ13, CS2	Low	Part of wider town centre redevelopment
Additional provision in Maybury and Sheerwater		ú	P	SCC	TBC	CIL, S106, Other		OBJ9, OBJ13, CS5, CS19	Medium	Potentially as part of community health hub
Re-provision in West Byfleet		ú	P	SCC, private developer		CIL, S106, Other	Redevelopment of West Byfleet centre	OBJ9, OBJ2, CS3, CS19	Medium	
Potential for community partnership arrangements in Byfleet		ú	P	SCC		CIL, S106, Other	Dependant on progression of community partnerships	OBJ9, CS4, CS19	High	Potential for re-provision as part of any future community centre scheme.
<b>Cemeteries</b>										
No specific additional needs identified over the lifetime of the Core Strategy.										

<b>Public services</b>											
<b>Places of worship</b>											
Facility to accommodate expansion of Coign Church	ü		P	The Coign Church	TBC	TBC	Identification of suitable site.	OBJ9, CS19	Medium		
<b>Police</b>											
Customer service desk to open at WBC Civic Office	ü		P	Surrey Police, WBC	TBC	WBC, Surrey Police		CS2, CS19	Low		
Continued rationalisation of police estate	On-going. Includes, e.g. closure of police station in Byfleet and opening of office in nearby community centre.		P	Surrey Police, WBC	TBC	Surrey Police	Identification of suitable alternative site.	OBJ9, CS19	Low		
<b>Fire and rescue</b>											
Re-location of Woking Fire Station	ü		E	SCC, WBC	TBC	SCC	Identification of suitable alternative site	OBJ1, OBJ9, CS2, CS19	Medium		

<b>Utility services</b>											
Project Location and	Delivery Requirement			Lead delivery organisation	Estimated cost	Funding sources	Dependencies	Primary Core Strategy policy/ objective	Risk (High/Medium/Low)	Contingency/ Other comments	
	Short-term 2010 - 2016	Medium – Long-term 2017 - 2027	Critical/ Essential/ Preferred								
<b>Gas</b>											
No specific additional needs identified over the lifetime of the Core Strategy.											
<b>Electricity</b>											
New electricity substation, location TBC	Ü		E	EDF	£16.7m	EDF		OBJ6	Medium		
<b>Combined Heat and Power</b>											
Expansion of existing CHP in town centre Heat Zone 1 (Victoria Way)	Ü		E	Thameswey Energy Ltd, WBC	£2.25m	Thameswey Energy Ltd, developer contributions		OBJ6, CS23	Medium		
New energy station in Heat Zone 2		Ü	E	Thameswey Energy Ltd, WBC	£4.2m	Thameswey Energy Ltd, developer contributions		OBJ6, CS23	Medium		
New energy station in Heat Zone 3		Ü	E	Thameswey Energy Ltd, WBC	£2.65m	Thameswey Energy Ltd, developer contributions		OBJ6, CS23	Medium		
<b>Water supply</b>											
No specific additional needs identified over the lifetime of the Core Strategy (notwithstanding water resource efficiency measures, as detailed in the Climate Change Strategy and policy CS22)											
<b>Waste water</b>											
Expansion and		Ü (after	C	Thames Water	TBC	Thames		OBJ6,	Low	Designation as	

Utility services										
improvements, Old Woking STW		2020)				Water		OBJ7, CS6		MDS
Telecommunications										
Continued improvements to mobile network	ü	ü	P	Mobile operators	Not known	Mobile operators		OBJ5, CS15	Low	
Continued improvements to broadband network – superfast broadband roll out programme	ü	ü	P	Openreach, SCC	TBC	Openreach, SCC		OBJ5, CS15	Low	

<b>Flood alleviation</b>										
Project Location and	Delivery Requirement			Lead delivery organisation	Estimated cost	Funding sources	Dependencies	Primary Core Strategy policy/ objective	Risk (High/Medium/Low)	Contingency/ Other comments
	Short-term 2010 - 2016	Medium – Long-term 2017 - 2027	Critical/ Essential/ Preferred							
<b>Fluvial flooding</b>										
Hoe Valley	ü		E	Environment Agency, Thamesway Development Ltd, WBC	TBC	Environment Agency, WBC, Thamesway Development Ltd, other		OBJ9, CS9	Low	
Extension of defences - Hoe Stream		ü	E	Environment Agency, WBC	TBC	TBC		OBJ9, CS9	High	
Bunds, Byfleet reach of River Wey		ü	E	Environment Agency	£2 – 10m	Environment Agency		OBJ9, CS9	Medium	
<b>Surface water flooding</b>										
Works to Rive Ditch	ü		E	Environment Agency, SCC, WBC	TBC	DEFRA, SCC		OBJ9, CS9	Low	
TBC, SWMP to be finalised	ü	ü	E	Environment Agency, SCC, WBC	TBC	DEFRA, SCC		OBJ9, CS9	Low	

<b>Green infrastructure</b>											
Project Location and	Delivery Requirement			Lead delivery organisation	Estimated cost	Funding sources	Dependencies	Primary Core Strategy policy/ objective	Risk (High/Medium/Low)	Contingency/ Other comments	
	Short-term 2010 - 2016	Medium – Long-term 2017 - 2027	Critical/ Essential/ Preferred								
<b>Outdoor sports<sup>8</sup></b>											
Implementation of new pitch provision as set out in current Pitch Strategy	ü		P	WBC	TBC	IP, S106		OBJ9, CS17	Low		
Additional pitch provision, various locations across Borough		ü	P	WBC	£3.186m	CIL, grant, IP, Other		OBJ9, CS17	Low		
Provision of bowling greens and pavilions	ü		P	WBC	£625k	CIL, grant, IP, Other		OBJ9, CS17	Low		
<b>Parks, gardens and recreation grounds</b>											
No need for additional parks, gardens and recreation grounds to be created, other than those that will be developed as part of new larger developments.											
<b>Natural and semi-natural open space (including SANG)</b>											
On-going improvements to Horsell Common, Brookwood Country Park and White Rose Lane (SANG)	ü		C	WBC, HCPS	£1,867,962 (RPI added to 2011)	S106/ CIL	Partnership arrangements, level of housing development.	OBJ12, CS7, CS8, CS17	Low		
Improvements to the Hoe Valley (SANG)	ü	ü	C	WBC	Unknown	S106/ CIL	As above	OBJ12, CS7, CS8, CS17	Low		
Heather Farm/ Mimbridge (SANG) <sup>9</sup>	ü	ü	C	HCPS, WBC, Surrey Heath	£3,010,700	S106/ CIL	As above	OBJ12, CS7,	Low		

<sup>8</sup> These are listed in full in the IDP

<sup>9</sup> Joint SANG with Surrey Heath Council

Green infrastructure										
				BC				CS8, CS17		
Martin's Press, Old Woking (SANG) and Gresham Mill adjacent (SANG)	ü		C	WBC, private developer	Total unknown (£45,000 for the initial works)	S106/ CIL	As above	OBJ12, CS7, CS8, CS17	Low	
Additional SANG to be identified		ü	C	WBC	Unknown	S106/ CIL	As above, availability of suitable land.	OBJ12, CS7, CS8, CS17	Medium	
Strategic Access Management and Monitoring Tariff (SAMM) This will be used to monitor access and management projects of these sensitive sites, wardens, leaflets, signage and educational material.	ü	ü	C	Natural England	Set per dwelling (£436 1 bed, £590 2 bed, £777 3 bed, £901 4 bed)	S106/ CIL	As above	OBJ12, CS7, CS8, CS17	Low	
Children and young people provision										
Refurbishment of and improvement to children's play areas identified in current play strategy	ü		P	WBC	TBC	S106/ CIL, grant, IP, other		OBJ9, CS17	Low	
Refurbishment of and improvement to children's play areas across Borough	ü	ü	P	WBC, private developers	£1,760k (2015-26)	S106/ CIL, other		OBJ9, CS17	Low	
Refurbishment of and improvement of teenage provision identified in current	ü		P	WBC, private developers	TBC	S106/ CIL, grant, IP, other		OBJ9, CS17	Low	

<b>Green infrastructure</b>										
play strategy										
Refurbishment of and improvement of teenage provision across Borough		ü	P	WBC, private developers	£654k (2015-26)	S106/ CIL, other		OBJ9, CS17	Low	
<b>Allotments</b>										
74 additional plots, Horsell		ü	P	WBC, private developers	£200k	WBC, private developers		OBJ9, CS17	Low	
70 additional plots, West of Borough		ü	P	WBC, private developers	£200k	WBC, private developers	Identification of suitable site	OBJ9, CS17	Medium	Site Allocations DPD
70 additional plots, East of Borough		ü	P	WBC, private developers	£200k	WBC, private developers	Identification of suitable site	OBJ9, CS17	Medium	Site Allocations DPD
<b>Amenity space</b>										
No specific additional needs identified over the lifetime of the Core Strategy. New amenity space to be provided within new developments as appropriate with regard to location and design, etc.										
<b>Green corridors</b>										
Wey Valley project – increase accessibility		ü	ü	P	WBC, Environment Agency	TBC	WBC, Environment Agency		OBJ9, OBJ12, CS7, CS9, CS17	Low
Hoe Valley – increase accessibility		ü	ü	P	WBC, Environment Agency	TBC	WBC, Environment Agency		OBJ9, OBJ12, CS7, CS9, CS17	Low
Basingstoke Canal – improvements to accessibility on-going.		ü	ü	P	Basingstoke Canal Authority	TBC	Basingstoke Canal Authority, Sustrans		OBJ9, OBJ12, CS7, CS9, CS17	Low